



COUNTY GOVERNMENT OF KERICHO

**IMPLEMENTATION PLAN FOR STOCK-TAKE REPORT
RECOMMENDATIONS (FY 2025/2026 – FY 2027/2028)**

DEPARTMENT OF FINANCE AND ECONOMIC PLANNING

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1. EXECUTIVE SUMMARY

The County Government of Kericho conducted a comprehensive Stock-Take of Development Projects across eight sectors including Water, Health, Agriculture, Education, Lands & Housing, Trade, Roads, and ICT. The assessment covered 2,555 projects valued at over Kshs. 3.5 billion, achieving an overall completion rate of 99.1%.

While the findings demonstrate strong project implementation capacity, the report identified several critical areas requiring immediate intervention, including stalled projects, operationalization gaps in completed infrastructure, data management challenges, and the need for improved asset lifecycle planning.

This implementation plan provides a structured roadmap to operationalize the recommendations of the stock-take report. It focuses on five key strategic priorities:

- Resolving stalled projects and addressing pending bills
- Operationalizing completed infrastructure
- Strengthening asset management and maintenance planning
- Improving data management and monitoring systems
- Enhancing financial sustainability and multi-year planning

Successful implementation will ensure that county investments translate into sustainable service delivery, improved infrastructure utilization, and long-term economic benefits for residents of Kericho County.

2. BACKGROUND

The stock-take exercise was undertaken to evaluate the status, financial performance, and operational readiness of development projects implemented by the County Government over the past decade.

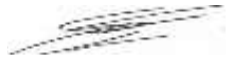
The review assessed project documentation, financial records, procurement data, and physical infrastructure across eight sectors.

The exercise revealed strong implementation capacity but also identified several structural challenges including:

- Four stalled projects requiring immediate intervention
- Operationalization gaps in completed facilities
- Incomplete project data and duplicate records
- Repetitive small-scale projects limiting economies of scale
- Limited monitoring data on infrastructure utilization and impact

To address these issues, a comprehensive implementation plan is required to guide corrective actions across all departments.





3. PURPOSE OF THE IMPLEMENTATION PLAN

The objectives of this implementation plan are to:

1. Operationalize the recommendations of the Stock-Take Report.
2. Assign responsibilities to departments and officers.
3. Establish clear timelines for implementation.
4. Strengthen monitoring and evaluation of county projects.
5. Enhance sustainability and efficiency of county investments.

4. STRATEGIC IMPLEMENTATION FRAMEWORK

Implementation of the stock-take recommendations will be guided by five strategic pillars.

4.1 Project Completion and Recovery

Focus on resolving stalled projects and clearing pending financial obligations.

Key actions include:

- Establishment of a Project Completion Task Force
- Completion of Kipkobob Water Project (Kshs. 52.4M)
- Resolution of stalled land acquisition projects

4.2 Operationalization of Completed Infrastructure

Ensure completed facilities are functional and delivering services.

Key actions include:

- Staffing and equipping health facilities
- Operationalizing completed market structures
- Monitoring utilization rates of infrastructure

4.3 Asset Management and Maintenance Planning

Develop systems to ensure sustainability of county infrastructure.

Key actions include:

- Geo-tagging all county assets
- Establishing equipment lifecycle replacement plans
- Developing cyclic maintenance programs for roads and infrastructure

4.4 Data Management and Monitoring

Improve project tracking, reporting, and impact measurement.



Key actions include:

- Standardizing project tracking systems
- Cleaning existing project data
- Establishing a countywide Monitoring and Evaluation framework

4.5 Financial Sustainability

Strengthen financial planning and resource mobilization.

Key actions include:

- Addressing pending bills
- Sustaining critical programs such as bursaries and maintenance
- Leveraging development partners for infrastructure investment

5. IMPLEMENTATION MATRIX

Strategic Action	Key Activities	Responsible Department	Timeline	Expected Output	Indicator
Establish Project Completion Task Force	Constitute multi-sector team to resolve stalled projects	Finance & Economic Planning	Month 1	Task Force operational	Number of projects resolved
Complete Kipkobob Water Project	Conduct audit and allocate Kshs. 52.4M	Water Department	6 months	Project completed	Functional water supply
Resolve stalled land acquisitions	Negotiate with landowners or pursue compulsory acquisition	Lands & Housing	6 months	Land acquired	Number of projects revived
Operationalize health facilities	Recruit staff and procure equipment	Health Department	1 year	Functional facilities	Service utilization rate
Operationalize market structures	Develop market management plans	Trade Department	6 months	Active markets	Stall occupancy rate
Establish asset management system	Geo-tag infrastructure and create asset database	ICT & Planning	1 year	Asset registry	% assets geo-tagged

Develop road maintenance program	Implement 3-5 year cyclic maintenance schedule	Roads Department	1 year	Maintenance plan implemented	Road condition index
Standardize project tracking	Introduce unique identifiers and standardized fields	Planning Department	6 months	Project tracking database	Data completeness rate
Clean existing project data	Remove duplicate records and fill missing financial data	ICT & Finance	6 months	Updated database	Reduced data discrepancies

6. SECTOR-SPECIFIC ACTION PLANS

Water Sector

Priority	Action
1	Complete Kipkobob Water Project audit and allocate Kshs. 52.4M
2	Bundle spring protection projects into ward-based contracts
3	Geo-tag all water infrastructure
4	Make solarization standard for all boreholes

Health Sector

Priority	Action
1	Staff and equip completed health facilities
2	Develop facility master plans
3	Bundle sanitation and water infrastructure projects
4	Complete maternity units and medical stores

Agriculture Sector

Priority	Action
1	Complete remaining 35 ongoing projects
2	Investigate and complete Tabet TBC
3	Conduct utilization assessment
4	Sustain value-addition investments

Education Sector

Priority	Action
1	Complete financial data for early projects
2	Geo-tag ECDE centres

3	Collect enrollment and staffing data
4	Bundle classroom and sanitation construction

Lands and Housing

Priority	Action
1	Resolve stalled land acquisition projects
2	Establish land acquisition fund
3	Operationalize County Spatial Plan
4	Improve land administration systems

Trade Sector

Priority	Action
1	Operationalize non-functional markets
2	Develop maintenance plans
3	Promote value chains (dairy, coffee)
4	Promote eco-tourism initiatives

Roads Sector

Priority	Action
1	Implement area-based maintenance contracts
2	Develop cyclic maintenance program
3	Clean duplicate records
4	Geo-tag road assets

ICT Sector

Priority	Action
1	Complete missing financial data
2	Develop sustainability plan for ICT centres
3	Establish equipment lifecycle replacement plan
4	Strengthen cybersecurity and disaster recovery

7. FINANCIAL IMPLEMENTATION PLAN

Key financial actions include:

- Allocate Kshs. 52.4M to complete the Kipkobob Water Project.
- Budget for land compensation for stalled acquisitions.
- Maintain routine road maintenance budgets.
- Sustain ICT bandwidth and digital infrastructure support.

The County Government will also pursue development partner support to finance infrastructure projects, particularly in drainage and value chain infrastructure.

8. MONITORING AND EVALUATION FRAMEWORK

Implementation progress will be monitored through:

- Quarterly project review meetings
- Departmental progress reports
- Risk registers for ongoing projects
- Asset condition assessments
- Utilization and impact indicators

The Department of Finance and Economic Planning will consolidate monitoring reports and present them to the County Executive Committee and County Assembly.

9. IMPLEMENTATION TIMELINE

Phase	Activity	Timeline
Phase 1	Dissemination of Stock-Take Report	Month 1
Phase 2	Establish Project Completion Task Force	Month 1
Phase 3	Data cleaning and project tracking system development	Months 1–6
Phase 4	Operationalization of completed infrastructure	Months 6–18
Phase 5	Asset management system development	Year 1–2
Phase 6	Multi-year maintenance and planning systems	Year 1–3

10. CONCLUSION

Kericho County has demonstrated strong development performance, achieving over 99% completion of development projects valued at more than Kshs. 3.5 billion.

The focus moving forward must shift toward:

- Operationalizing completed infrastructure
- Strengthening maintenance and asset lifecycle management
- Consolidating small-scale projects for efficiency
- Improving data quality and monitoring systems
- Enhancing financial sustainability

Implementation of this plan will ensure that the County Government maximizes the long-term impact of its infrastructure investments, improving service delivery, economic development, and quality of life for residents across the county.

